

Formal engagement and establishing Participant nodes course

GBIF Secretariat

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Course description

This course aims to support teams working on GBIF funded projects, observers and other interested participants in the first stages of building a case for formal Participation in GBIF and establishing a Participant node.

Topics include:

- Benefits of GBIF Participation and of establishing a Participant Node
- · Process for joining GBIF
- · Key audiences to engage in GBIF at a national level
- Participatory approach to establishing a Participant node
- · Ongoing support towards formal GBIF Participation and for establishing nodes

This course is comprised of videos and documentation paired with quizzes and practical exercises. Course participants will be placed into peer groups and social interaction is encouraged. Completing the practical exercises, providing peer feedback within your group, and attending two live question and answer sessions are compulsory to successfully completing the course and receiving certification.

At the time of registration, all participants must commit to completing the course within the allocated time-frame and to supporting peers in the group work.

Audience

This course is aimed at teams engaged in GBIF's capacity development programmes based in countries or organizations that are not yet formal GBIF Participants. Encouraging national Participation and the establishment of a Participant node is a good way to ensure the sustainability of efforts started through capacity development projects focused on biodiversity data mobilization and use.

Prerequisites

· Introduction to GBIF course

Learning objective

Participants that complete this course are empowered to make the case for establishing nodes - and biodiversity information facilities more generally - for the sustainability of biodiversity data mobilization and use activities.

Certificate of completion

Upon successful submission of exercises, attendance of live sessions, and interaction with peer groups, participants have the opportunity to receive a completion certification.

Files for download

All files for the course may be downloaded from this page. Or if you prefer, all files are linked individually throughout the course as they occur in the curriculum. The video files are embedded throughout the course, as well, and play from YouTube or Vimeo. Subtitles are available when playing from YouTube and Vimeo for most videos. If you have difficulty accessing the embedded videos, please download the mp4 files to play them locally on your computer.

Videos

The videos are narrated in English. Subtitles are not available for the downloaded videos.

Dr_Joe_Miller_GBIF.zip (29.4 MB)

ValueOfGBIFVideos.zip (81.2 MB)

Exercise sheets

There are four exercise sheets for this course. They are Microsoft Word documents. The exercises sheets are written in English and should be completed in English.

- The first is for keeping track of your answers to the self-study activities in the section on Building a case for engagement in GBIF. You are welcome to discuss your answers with your group and during the live sessions.
 - ° Download the self-study activity sheet (MS Word 59 KB)
- The next three correspond to the practical exercises that you will complete in the section on Engaging stakeholders towards establishing a node. You will need to submit these to your peer-learning group to receive the certificate of completion for the course.
 - ° Download the activity sheet for Exercise 1 (MS Word 69 KB)
 - ° Download the activity sheet for Exercise 2 (MS Word 58 KB)
 - ° Download the activity sheet for Exercise 3 (MS Word 60 KB)

Action plan

A Microsoft Word document to be used post-course. The action plan is written in English and should be completed in English if feedback is requested.

Download the action plan (MS Word 73.3 KB)

Building a case for engagement in GBIF



In this section, you will:

- review **learning materials**, either in the form of videos to watch or documentation to read.
- complete self-study **activities** to reflect on how the learning materials relate to building a case for engagement in GBIF.
- keep note of your answers in the self-study activity sheet.
- in some sections, answer **quiz questions** for you to get instant feedback as you check your understanding of the content.

Understanding GBIF's value

The starting point for building a case for a country or international organization to formally participate in GBIF is to understand the value of GBIF as data infrastructure and an international network. In this section, we will explore GBIF's relevance through a series of videos focusing on the contributions to research and policy thematic areas.



In this video (10:08) from the GBIF Impact and Action Symposium, 2021, GBIF's Executive Secretary, Dr. Joe Miller, discusses GBIF's relevance for science and policy. If you are unable to watch the embedded Vimeo video, you can download it locally.

https://vimeo.com/656603612 (Vimeo video)



In these six videos (<15:00) you will learn about the value of GBIF to different thematic areas. If you are unable to watch via the embedded Vimeo showcase, the videos can be downloaded locally.

The presentation can be viewed in the online version of the course.



In October 2018, the National Biodiversity Data Centre, Ireland, hosted the GBIF Governing Board meeting in Kilkenny. In this video (10:36), members of the GBIF Secretariat and Governing Board discuss GBIF's relevance. This video is not available for local download.

https://www.youtube.com/watch?v=2bv2Iz0cJ0g (YouTube video)



After watching the videos in this section, keep note in your activity sheet of at least five rationale statements for why GBIF is of value to its Participants.

Process for becoming a GBIF Participant

In this section, we will review the details of how to become a member of GBIF, the description of Participant categories, and the GBIF Memorandum of Understanding. We will investigate recent examples of new GBIF Participants to better understand their pathway to formal engagement in the

GBIF network.



Before going further, go back and review the Introduction to GBIF Participant nodes section of the pre-requisite course, in which we discussed the modes of formal Participation in GBIF as an intergovernmental network and research infrastructure.



Read through the information on how to become a member in detail. Be sure to review the GBIF Memorandum of Understanding to understand the commitments that GBIF Participants make when joining the network.



Governing Board delegates and Secretariat staff at GB26. Photo by Henk Caspers, Naturalis Biodiversity Center, 2019

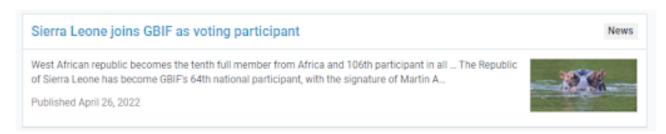
Examples of new Participants



To learn more about how countries and organizations join GBIF, explore examples of new Participants available in recent news items. Keep notes from these examples in your activity sheet.

Step 1: Go to the news section of the GBIF website

Step 2: Look for new items related to new Participants joining the network, such as:



News item on Sierra Leone joining GBIF as a Voting Participant in 2022.

Step 3: For these examples, look more closely at:

- Which Ministry or Institution has signed the MOU?
- Who has been assigned as Head of Delegation and Node Manager?
- Which reasons are given for why the Participant joined GBIF?

Step 4: Write up your examples in your activity sheet

Check your understanding



Quiz yourself on the concepts learned in this section. Click resolve to get instant feedback on whether you selected the right answer.

1. How do countries, economies, intergovernmental/international organizations, and organizations with international scope join GBIF as Participants?
\qed They sign a voluntary non-binding instrument called the GBIF Memorandum of Understanding
\square They sign a legally binding document called the GBIF Memorandum of Cooperation
☐ They ratify the GBIF protocol
2. Who can sign on behalf of the country when completing the process for becoming a GBIF Participant?
\square Signature must come from the Head of State
\square Signature may come from any university or natural history museum within a country
$\ \square$ Signature may come from a minister or senior official in a relevant government department or designated national agency
3. Which of the following is NOT a category of GBIF membership?
□ Voting Participants
☐ Associate Country Participants
□ Other Voting Participants
☐ Other Associate Participants
4. In order to become a Participant in GBIF, an appropriate representative should send an official Letter of Intent to:
☐ The GBIF Executive Secretary
☐ The Head of Administration
\square The Chair of the GBIF Governing Board
\square The Chair of the Nodes Committee
5. How long may a country Participate in GBIF as an Associate Country Participant that does not yet make financial contributions to GBIF?
\square A maximum of one year
\square A maximum of three years
\square A maximum of five years

Benefits of GBIF Participation

In building a case for a country or international organization to join GBIF, you will need to explain the benefits of GBIF Participation and of establishing a node. In 2019, during GBIF's Governing Board meeting, the GBIF Participants were asked to provide statements on how they summarize GBIF's

value and communicate it to colleagues and funders. A selection of the answers given are provided here for you to review and compare. Consider which benefits of Participation are common across the statements and which are unique to the specific Participant concerned. You can find further information about each GBIF Participant delegation by following the links to the country pages on the GBIF website.



Read these statements from GBIF Participants on how they communicate GBIF's value, and consider how they relate to the context of your country or organization.

A U Australia

The major biodiversity assessment and monitoring challenges confronting nations are inherently transnational and thus demand data at such scale. The Global Biodiversity Information Facility delivers three key functions for Australia.

- 1. First, it provides the national and global biodiversity research community access to the best available transnational data to support their work.
- 2. Second, it provides a global focal point to foster data interoperability, promulgation of data standards and architectural alignment, which inherently leads to a smoother flow of data.
- 3. And finally it allows Australian biodiversity data generated by collections, museums, researchers, ecological monitoring and citizen science programs to deliver impact globally. Conversely, it allows Australian researchers and decision makers access to data that would be otherwise hard to obtain for purposes such as biosecurity risk assessment and climate change scenario planning.

GBIF has achieved what few other environmental domains have been able to achieve globally and acts as a strong exemplar to scientific and research funding infrastructure initiatives of the level of coordination and cooperation within the biodiversity domain.

B E Belgium

GBIF is a unique infrastructure delivering access to a vast quantity of evidence data from various sources (specimens, observations, monitoring). It is a fantastic indexation tool for biodiversity data. It provides a powerful common denominator aggregating data tool.

Thanks to capacity enhancement programmes and numerous training workshops, GBIF succeeded to create a vibrant community of nodes supporting data publishers and users around the globe.

GBIF's Data Citation mechanism is amongst the most advanced in open data and open science landscape.

C A Canada

In communicating the value of GBIF to colleagues and funders, Canada emphasizes that:

- GBIF provides Canadian citizens and stakeholders with an easy, reliable one-stop source available anywhere for accessing Canadian and global biodiversity information, wherever the data was generated;
- GBIF provides great added value from the perspective that it facilitates aggregating relevant data from different sources and reviewing data quality which can be very labour-intensive.
- Like many other countries, the Government of Canada committed to an Open Government Strategy. Membership in GBIF and contribution of Canadian biodiversity datasets directly supports Open Government activities.
- Participation in GBIF also contributes to Canada's data and information requirements for Canadian commitments to intergovernmental processes. For example, having detailed biodiversity data contributes to the Convention for Biological Diversity's Aichi Target 19 on the sharing of biodiversity knowledge and also on target 9 (invasive species), target 11 (protected areas), target 12 (avoiding extinctions), and target 13 (conserving genetic resources).

G H Ghana

I would like to summarize the value proposition of GBIF for Ghana in four ways:

- GBIF is an international community and / infrastructure of excellence that is truly dedicated to serving open biodiversity data for science, conservation and policy.
- GBIF is an excellent practitioner of the "new" and existing discipline of biodiversity informatics.
- GBIF is a means to achieving national commitments to inter-governmental cooperation / agreements such as Clearing House Mechanisms (CHM) of the CBD.
- GBIF is a powerful aggregator of worldwide biodiversity data that is crucial for biodiversity research and science.

■ E Ireland

To summarize GBIF's value from Ireland's perspective:

- 1. It internationalizes Ireland's work being a small island the temptation for us is to have a national focus GBIF allows us to participate easily and proactively in a global initiative/network with all the benefits that this brings
- 2. Through Ireland's participation in GBIF it ensures that knowledge on the spatial distribution of Irish biodiversity contributes to the global biodiversity database, important that we are not overlooked!
- 3. It provides a valuable and good value for money resource for researchers within, and associated with, Ireland to use in biodiversity related research, thereby improving the evidence base on Ireland's biodiversity and how it is changing.

K R Korea, Republic of

The data from Korean Biodiversity need to be registered and distributed through the GBIF's integrated portal to manage and secure strategically the national biological resources. It is also necessary to respond to international issues of ABS* by following the Korea's ratification in May 2017 on the Nagoya Protocol. In summary, I would like to say that the GBIF's values are to collect and share the original data and samples of biological resources to people, and then they can use them for various purposes of environmental monitoring, biodiversity management & conservation, and further industrial uses in medicines, cosmetics, health functional foods, etc.

M X Mexico

GBIF is the most comprehensive source of free spatial biodiversity information in the world, really important since biodiversity does not recognize political frontiers and many analysis need to include the whole range of species distribution, assess invasive species, changes caused by climate change or other drivers. Having access to those data has proved to be very useful tool, despite we might like to have additional data on species population, for example, to assess endangered species. For many megadiverse countries, this infrastructure provides the basic information needed for better decisions, that provide opportunities for collaboration in different ways. GBIF has already proved its value.

P T Portugal

We summarise GBIF's value based on achievements obtained from our participation so far, starting by highlighting the measurable indicators of performance:

- Peer review articles published by researchers with Portuguese affiliation, using GBIF data
- Citations of peer review articles published using data from Portuguese institutions which was published by GBIF
- The 130% annual average increase in the number of accessible data published by Portugal since the implementation of the Portuguese Node in 2013, having increased from 99 thousand records to the 7.1 million at present

However, the major impact/value of GBIF for Portugal is highly focused on other components, namely Capacity Building, Infrastructures, Open Science and International Cooperation.

T G Togo

GBIF is a community of biodiversity enthusiasts, a platform of scientists and policy makers working to link biodiversity data with science and development; a platform that strives to provide freely decision-making material for understanding biodiversity data for the purpose of preserving and conserving biodiversity for present and future generations. More than a platform, GBIF is a community.

This commendable initiative can only be communicated by illustration. To scientists and researchers through the many applications that are emerging and that help in the analysis and understanding of the data mobilized and available in open access. To decision-makers, GBIF is communicated through the relevance of scientific productions resulting from the analysis of available data and taking into account their concerns, particularly in terms of management, preservation or conservation of the environment in order to mitigate the effects related to climate change.



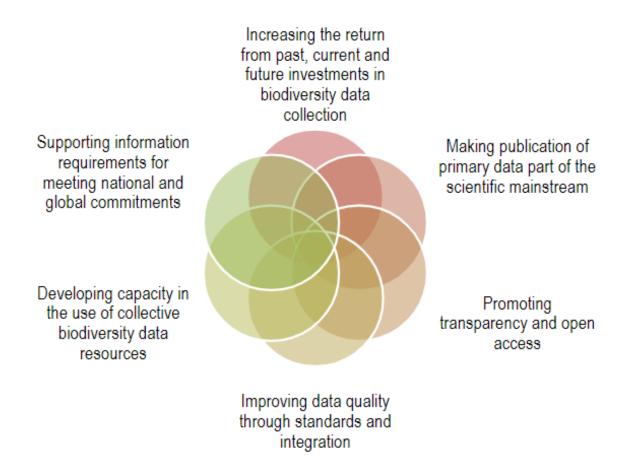
After reading the statements from some of the GBIF Participant countries on how they communicate GBIF's value on that national level, look for the topics that are mentioned frequently and that you think could be relevant to your country or organization. Note down at least three examples on your activity sheet.

Benefits of establishing a node

Establishing a node is one of the key commitments that Participants make in joining GBIF. It is important to understand the roles that nodes play within GBIF, as well as the benefits that nodes provide on the national level.



Read the sections on why Participant nodes are needed and the services that nodes provide in the nodes guidance document.



Why are Participant nodes needed?

Node services

Nodes typically provide services in four key areas:

- 1. Services relating to coordinating the landscape of biodiversity-related initiatives including participating in the GBIF network
- 2. Services relating to supporting biodiversity data mobilization
- 3. Services relating to supporting biodiversity data analysis and use
- 4. Services relating to biodiversity data management and curation

There are often existing institutions and networks within a country at the time of joining GBIF that already provide at least some of these services. Understanding this landscape can help in deciding where to position a new node, and what its priorities should be. The coordination role is often especially important.



After reading more about the services that nodes provide, consider if any of these services are already provided by institutions or networks within your country or organization, and which you would consider to be gaps. Keep note of this in your activity sheet.

Check your understanding



Quiz yourself on the concepts learned in this section. Click resolve to get instant feedback on whether you selected the right answer.

1. Which of the following is NOT a typical benefit of establishing a Participant node?
$\ \square$ Nodes help to raise the visibility of data publishing institutions
$\ \square$ Nodes gain access to an annual budget from the GBIF Secretariat
$\ \square$ Nodes participate in capacity development programmes and projects funded by GBIF
2. Which of the following is NOT a service that Participant nodes typically provide?
$\ \square$ Providing endorsement of biodiversity data publishers to be added to the GBIF network
Providing guidance on the implementation of GBIF work programmes in line with Participant priorities
$\ \square$ Providing monthly reports to the GBIF Secretariat on data mobilization progress

Use case



Please note that this use case is fictitious, based on an imaginary country "Darwinia" and built for instructional purposes. Any reference to countries and structures/organizations, real or otherwise, are used merely to facilitate the training and do not reflect reality.

The exercises in this course will build on a fictitious use case scenario "Developing a national Participant node in Darwinia" that sets the context for you to go through the steps of building a case for GBIF Participation and establishing a new node. You will also be invited to consider your own context in additional self-study exercises.

In the use case, you will follow the story of a team based at a natural history museum that received a grant to start work on digitizing their collections and publish data through GBIF. They see benefits of participating in the GBIF network and would like to build a case for their country to join and establish a national node.

Developing a national Participant node in Darwinia

Getting started with digitization and open access to biodiversity data

The **Darwinia natural history museum**, the largest biological collection based in the nation of Darwinia, responded to a call for proposals for biodiversity data mobilization projects issued by the Global Biodiversity Information Facility (GBIF), in partnership with the smaller herbarium collection at the **Darwinia National University**. Both project partners had limited capacity in data management prior to the project, but succeeded in getting a grant to begin digitizing their collections. After receiving training, the museum staff have now installed software for managing their collections and the museum published the first datasets to GBIF. The herbarium is still using spreadsheets to manage their data, but has advanced with the digitization and has also published data to GBIF, after

gaining permission to use the IPT hosted at the Darwinia natural history museum.



Photograph showing a display of specimens from a public exhibition

The staff in both collections are already recognizing the benefits of improved data management on the institutional level and of sharing their data across institutions. The national university has recently started a Master's programme for biodiversity and conservation studies within the biology faculty and is keen to integrate teaching on biodiversity informatics within the course. Both institutions receive national funding through the **Ministry for Research**, **Science and Higher Education**.

National context

Darwinia is not yet a GBIF Participant and there is no national node in the country. The project team held a national workshop to try to engage with potential users of the data they are publishing.

The Convention on Biological Diversity (CBD) focal point and clearing house mechanism (CHM) are based at the Ministry of Environment and have been informed of the data mobilization project. They are responsible for the national biodiversity reporting and are currently late in submitting the seventh National Report to the CBD. They have been struggling to find sufficient information to prepare the report.

The **Ministry for Research**, **Science and Higher Education** is better funded than the Ministry of Environment, but both suffered budget cuts under the previous government. The CBD focal point is planning to apply for a **Global Environment Facility (GEF)** grant to establish a national biodiversity monitoring system that would address the gaps in biodiversity information identified in the national

report through the establishment of a database. The Ministry of Environment and the Ministry for Research, Science and Higher Education do not have any policies regarding the sharing of biodiversity data on the national level, although the government has been promoting transparency and open data.

Representatives from the **National Parks Service** (under the Ministry of Environment) came to the project kick-off meeting, and were interested in improving their data management, as currently each park manages its data separately. Darwinia has a very active tourism industry and is well known for its national parks and nature, although a growing number of the charismatic fauna and flora are threatened due to habitat loss (primarily due to expanding mining and logging industries) and the impacts of invasive alien species. Representatives of the **Ministry for Tourism** were also invited to the meeting, and there are several private reserves that focus on eco-tourism that are receiving a growing number of tourists annually.



Photograph "Please leave nothing but your footprints" (image via https://www.peakpx.com, licensed under CC-

Several **international conservation bodies (WWF, IUCN etc.)** have national programmes and bring international scientists to work on conservation projects involving the parks, but tend not to share data between them. Citizen science has not yet taken off in the country, and only a few tourists are making use of citizen science applications.

Threats to biodiversity

Darwinia has an active **extraction industry**, which employs **environmental and social impact assessment consultants**. There is currently no public access to these data and they are not consistently formatted. The **mining industry** is an important part of the country's economy.



Photograph "Mining excavation on a mountain" (Photo by Vlad Cheţan from Pexels: https://www.pexels.com/photo/mining-excavation-on-a-mountain-2892618/, licensed under CC-0)

The **Department of Forestry** is under the Ministry of Environment and gives permits for logging. Illegal logging is a growing problem, especially because many communities depend on non-timber forest products.

The Ministry of Environment is aware of the growing impact of invasive alien species (IAS) that are damaging the ecosystems in the parks, and affecting waterways. They have started an IAS eradication programme in the national parks.

Recent elections

The newly elected government came into power at the end of 2021. There have been many changes within the ministries, and the new Minister for Research, Science and Higher Education is a biologist who previously worked at the national university and is aware of the importance of their collections. The election campaign also promised more sustainable economic growth through supporting the growth of tourism in the country.

Engaging stakeholders towards establishing a node



In this section, you will:

• explore through **three practical exercises** how you can get involved in engaging stakeholders to make the case for formal GBIF Participation and for the establishment of a new node.

• use the use case scenario for the fictitious country of Darwinia as the context for the exercises, but we encourage you to consider at each step how this applies to your own national or organizational context.

Remember that discussing your approach to these exercises with your peers and mentors will help you to refine your ideas and strengthen your case. The GBIF nodes work together as a community, recognizing the importance of collaboration and learning from others' experiences to develop the capacity of GBIF as a whole.



Node Managers at the Global Nodes Training workshop, Leiden 2019.

Engaging stakeholders

When building a case for a country to join GBIF, it is important to start by identifying all the stakeholders (actors and parties) that would be concerned with GBIF Participation, and then considering which of these will be most helpful.

Key audiences

GBIF's communication strategy is a helpful resource in identifying the key audiences and messages to communicate to them to build engagement. It can also help you consider the stakeholder groups to engage when building a case for GBIF participation within your country or network.



Review the GBIF communication strategy, focusing on the audiences and the roles they could play in becoming a GBIF Participant and establishing a node.

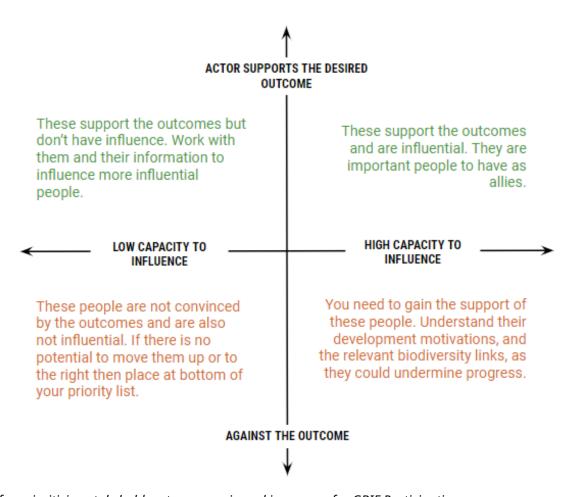
Prioritizing stakeholders - Exercise 1



This exercise is based on the use case scenario for the fictitious country of Darwinia. Please refer to the context provided in the use case scenario when providing your answers in the exercise sheet.

One way to guide the thought process around prioritizing who to engage in building a case for GBIF Participation is to map the stakeholders onto a matrix that looks at:

- 1. How likely each stakeholder is to support the desired outcome (in this case, the country becoming a GBIF Participant and establishing a node)
- 2. How much influence each stakeholder is likely to have on the outcome (remembering that for a country to join, signature of the MOU may come from a minister or senior official in a relevant government department or designated national agency)



Matrix for prioritizing stakeholders to engage in making a case for GBIF Participation



In your exercise sheet, referring to the use case scenario, identify all the stakeholders to engage in making a case for GBIF Participation and map them onto the prioritization matrix. Keep track of your rationale for where you have placed the stakeholders, and any points you would wish to discuss with your peers.



While working on this activity, we encourage you to consider how this would apply to your national context and keep track of any items you wish to discuss during the first group call.

Targeting stakeholders' interests

As we have seen throughout this course, GBIF provides value across a range of scientific and policy-relevant thematic areas, and the benefits of participating in GBIF are wide ranging, from technology and infrastructure-related benefits, to capacity development, to supporting research, and to helping to fulfil national commitments under related multilateral environmental agreements. The GBIF communication strategy introduces the importance of targeting your messages to align with the needs and interests of your specific audience.

Remember that GBIF Participant countries may have different priorities and interests depending on which Ministry signs the Memorandum of Understanding: for example, Ministries of Environment often oversee the responsibilities under the Convention on Biological Diversity, while Ministries of Science may oversee research infrastructures and funding within the country.

Preparing a pitch - Exercise 2

For this exercise, you will prepare and role-play a succinct and convincing pitch to a relevant Ministry of your choice in order to engage them towards GBIF Participation.

In preparing your pitch, consider the specific needs and interests of the Ministry you wish to target.

A pitch should be short - you should be prepared to deliver it within no more than three minutes. The aim is to provide just enough information to prompt interest and questions that will allow you to provide additional details in response.

GBIF's future depends in part on remaining useful and relevant to a relatively small number of decision makers in key policymaking and funding positions. If these funders and executives are unconvinced of GBIF's utility value, it will not survive even if all other aspects of its communication strategy are successful. The communication needs of this group are characterized by brevity and clarity; messages must be conveyed strategically, succinctly and persuasively, and often delivered opportunistically and at short notice. Decision makers are the primary consumers of the 'elevator pitch'—the 30-second explanation of GBIF's value that can influence participation or withdrawal of support from governments and agencies.

— GBIF Communication Strategy



Role-playing pitching a case for GBIF Participation, BID workshop on establishing GBIF Participant nodes, Cameroon, 2019.



Develop and role play a pitch based on the use case scenario for the fictious country of Darwinia. Document your pitch in your exercise sheet. Consider also the types of questions that a Ministry representative might ask in response to a pitch on GBIF, and keep note of these in your exercise sheet.

Step 1: Decide which Ministry you intend to target from Darwinina. Explain why you have chosen this Ministry.

Step 2: Write out your pitch, targetting what you think would be the main rationale for joining GBIF that would be of interest to the Ministry you have selected. This can be in the form of a complete script, or just bullet points to cover the points you wish to raise.

Step 3: Organize a session to role play your pitch with your peer learning group. You will need to allocate at least 60 minutes for this session and remember to record the session.

- Take it in turn to role play the delivery of a pitch, remembering to inform your group which Ministry you are targeting.
- The other group members can ask questions, taking on the role of Ministry representatives.
- Once you have all completed the exercise, take some time to provide each other with feedback. Consider what went well, and what could be done to make it even better next time.

Step 4: Upload your group's recording into the shared folder.



Make sure to have fun with this activity - and remember that practice will really help!



Pitching a case for GBIF Participation during BID workshop on establishing GBIF Participant nodes, Trinidad, 2019.

Participatory approach

Establishing a node is one of the commitments that Participants make when joining GBIF. We recommend that Participants start planning for their node as early as possible in the process of joining GBIF.

Nodes play an essential role in helping to coordinate activities relating to GBIF within the country or organization's scope and in linking these to the global network. Having an effective node is essential to ensuring that the Participant benefits fully from their membership in GBIF.



Read the sections on what nodes need to be effective and on the recommended process for establishing a Participant node in the nodes guidance document.

Participatory process Scoping the biodiversity information facility and node Participatory process Defining implementation models

- · Understand Participant's motivation for joining GBIF
- Understand drivers and priorities at highest level for establishing a biodiversity information facility
- · Assign formal roles: Head of Delegation and temporary node manager
- Agree roles in the process: who will lead, who will formulate final recommendations, need for consultants, etc.
- Preparatory studies: capacity self-assessment, data holders, inventory, stakeholder mapping, content needs assessment, etc.
- · Identify relevant examples from the GBIF network
- · Identify key stakeholders who will be invited to contribute
- · Plan a national stakeholder meeting
- · Define priorities for the biodiversity information facility
- · Discuss which parts of the biodiversity information facility are already in place
- · Define key roles for the node in support of the biodiversity information facility
- Define **community norms** and formal agreements to support effective collaboration
- · Discuss model for informatics infrastructure
- · Discuss goverenance model and representation
- · Consider institutional location for the node
- · Discuss a team for the node and the node manager role
- · Discuss funding models for the node

Recommendation on the establishment of the node

including its mandate, institutional location, governance structure and funding model

Participatory approach to establishing a node

GBIF recommends taking a participatory approach to establishing a node, in order to build collaboration among the key stakeholders and establish a clear mandate for the node from the start. The decision on where to situate a node within the landscape of stakeholder institutions will impact the node's focus and priorities. The potential advantages and disadvantages of the typical hosting institutions are discussed in the nodes guidance document.

In an ideal scenario, nodes will have access to a strong team and appropriate budget to enable them to carry out all the services that nodes provide that we looked at in an earlier section. Often, however, nodes start with a small team and limited resources. In order to be most effective, nodes should consider which roles are essential for them to carry out, and which can be delegated to other stakeholders in the network they will be establishing. A good way to formalize these collaborations and shared roles is to establish **governance structures**, such as a board or steering committee, as well as advisory committees, such as a scientific advisory committee.



Read a guiding example from the node in Chile, in which they discuss the establishment of their node through a process involving needs assessment and community consultation.

Scoping a node - Exercise 3

In this final exercise, we will return to the context set out in the use case scenario for the fictious country of Darwinia and assume that you were successful in gaining the attention of the Ministry with your pitch in Exercise 2. You will now be tasked to scope out a recommendation for the

establishment of a Darwinia node.



There are multiple valid ways to approach this exercise - we are not expecting a single 'right' solution here. Focus on explaining the node model that you choose and why you think it would be a good model for Darwinia. When providing your rationale, you can refer to details provided in the use case and you should feel free to imagine other details to strengthen your explanations.



In your exercise sheet, referring to the use case scenario, develop a recommendation for the establishment of a new Participant node in Darwinia.

Step 1: Imagine that you have been appointed to oversee a national stakeholder workshop to develop a recommendation for the establishment of a node in Darwinia. During this meeting, you discuss the priorites for the new node and agree that they are:

- 1. Training and supporting institutions that hold and produce biodiversity data in data management and data publishing via GBIF to increase the data availability for Darwinia.
- 2. Establishing a community of practice among potential users of GBIF-mediated data to increase the use of data in research and policy.
- 3. Establishing a GBIF hosted portal to provide information on the node activities and access to the data available about biodiversity in the country.
- 4. Developing a strategy for data mobilization in the country, based on analysis of current data availability and user needs.

Consider which institution from Darwinia you would recommend to be the host for the node. Identify three likely advantages and three possible disadvantages of this host institution compared to other potential node host institutions. Relate this decision back to the priorities for the node.

Step 2: Describe a governance structure for this new node, including a board and advisory committee(s):

- Which institutions would participate in the governance?
- How will the governance structure provide guidance and oversight of the work of the node?
- What benefits would this governance model bring to the Node?

Step 3: Describe a staffing model for the new node.

- What type of skills/what sort of profile would you be looking for in someone who could take on each role?
- Which tasks would each staff member be responsible for?
- If you can only have two staff members, which roles would you prioritize?

Step 4: Send this to your peers for review. When reviewing, compare the answers to your own and provide feedback on any missing perspectives.



While working on this activity, we encourage you to consider how this would apply to your national context and keep track of any items you wish to discuss during the first group call.

Final assignments



For your final activities, you will complete and submit three exercises for evaluation.

Exercise 1

Prioritizing stakeholders

Required files for submission:

• completed individual exercise sheet (MS Word Doc or similar is acceptable)

Exercise 2

Preparing a pitch

Required files for submission:

- completed individual exercise sheet (MS Word Doc or similar is acceptable)
- group recording (only one person from the group needs to upload the recording)

Exercise 3

Scoping a Participant node

Required files for submission:

• completed individual exercise sheet (MS Word Doc or similar is acceptable)



All files must be submitted in English. Include the assignment name and exercise number along with your name and group on all files submitted. For example:

- Orange-Russell-Exercise1.docx
- Orange-Russell-Exercise2.docx
- Orange-Exercise2-recording.zip (please compress the mp4 file)
- Orange-Russell-Exercise3.docx

Contact training@gbif.org if you have any questions.

Assignment submission

Assignments can be submitted from the online (HTML) version of the course.

Course evaluation



Complete the course evaluation

https://bit.ly/EPN-Eval

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Meeting of the original trainers for this course, Copenhagen, 2019.

Colophon

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^{*}Originators of the curriculum

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